

London Borough of Harrow

CABINET FORWARD PLAN (1 October 2011 - 31 January 2012)

MONTH:- October

This Plan sets out matters which are likely to be the subject of a key decision over the next 4 months.

A Key Decision is a decision by the Executive which is likely to:

result in the council incurring expenditure which is, or the savings of which are, significant having regard to its budget for the service or function to which the decision relates; or

be significant in terms of its effects on communities living or working in an area of 2 or more wards of the Borough.

or where expenditure or savings are less than the amounts specified above, they constitute more than 50% of the budget attributable to the service in question.

Please note that decision dates are indicative and may change. Please consult Democratic & Electoral Services if you wish to check the decision date of a particular item.

| Subject | Nature of decision | Decision making body | Decision date | Cabinet Member/Lead officer | Consultation required | Background Documents |
|---------|--------------------|-------------------------|---------------|-----------------------------------|-----------------------|-------------------------|
| OCTOBER | | | | | | |

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|---|---|----------------------|-----------------|--|---|---|
| Third Sector Investment Plan | Approval of Third Sector Investment Plan | Cabinet | 18 October 2011 | Councillor David Perry Brendon Hills, Corporate Director, Community and Environment Services kashmir.takhar@ harrow.gov.uk Tel: 020 8420 9331 | Consultation undertaken with the voluntary and community sector, internal stakeholders and Members of the Grants Advisory Panel | None |
| Risk Management Strategy and Position Statement | Approve the Risk Management Strategy | Cabinet | 18 October 2011 | Councillor Graham Henson Tom Whiting, Assistant Chief Executive david.ward@ harrow.gov.uk Tel: 020 8424 1781 | None | None |
| Parking review consultation and Parking Management and Enforcement Plan | To consider the outcome of the parking review consultation and approve the Parking Management and | Cabinet | 18 October 2011 | Councillor Phil O'Dell Brendon Hills, Corporate Director, Community and Environment | A parking review consultation is being organised in advance of this meeting and results of | Harrow Transport Local implementation Plan 2 |

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|--------------------------------------|---|-------------------------|-----------------|--|--|-------------------------|
| | Enforcement Plan | | | Services david.eaglesham @harrow.gov.uk Tel: 020 8424 1500 | consultation will be reported. | |
| Children's Centre Consultation | For the outcomes of the Children's Centre consultation to be noted and the planned actions to be endorsed | Cabinet | 18 October 2011 | Councillor Mitzi Green Catherine Doran, Corporate Director, Children's Services wendy.beeton@ harrow.gov.uk Tel: 020 8424 1356 | Children, parents, partners and staff being consulted from 17 May to 11 August 2011, as part of the full consultation. Consultation, methodology included questionnaires, focus groups and specific events | None |
| Neighbourhood Champions Scheme | To note the progress of the Scheme and to agree future developments | Cabinet | 18 October 2011 | Councillor Phillip O'Dell Brendon Hills, Corporate Director, Community and Environment Services john.edwards@ | Consultation with Neighbourhood Champion at a Conference on 5 July 2011 | None |

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|--|---|----------------------|-----------------|---|--|---|
| | | | | harrow.gov.uk Tel: 020 8736 6799 | | |
| Findings from Adults Services Major Stakeholder Consultation | To approve findings of full consultation and any recommendations relating to proposals around meals on wheels, contribution framework, concessionary travel and Adult Social Care transport | Cabinet | 18 October 2011 | Councillor Margaret Davine Councillor Bill Stephenson Paul Najsarek, Corporate Director, Adults and Housing Julie Alderson, Interim Director of Finance carole.yarde@ harrow.gov.uk Tel: 020 8420 9660; fern.silverio@ harrow.gov.uk Tel: 020 8736 6818, | Full consultation started on the 9 May and will continue until 12 August | Details are available on the council's website by visiting: www.harrow.gov. uk/adultservicesc onsultation |
| Request to agree a Sustainable Procurement Policy | To agree the Policy | Cabinet | 18 October 2011 | Councillor Bill Stephenson Julie Alderson, Interim Director of Finance | Extensive internal consultation has taken place in the production of this Policy. | For this Report: - Sustainable Procurement Policy For the drafting of the Sustainable Procurement |

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| | | | | richard.hawtin@ harrow.gov.uk Tel: 020 8416 8442 | The Policy responds to queries and concerns raised by Harrow residents, businesses and Third Sector organisations. | Policy - GLA Responsible Procurement Policy - Defra's Sustainable Procurement in Government: Guidance to the Flexible Framework - BS 8903; British Standard in Sustainable Procurement |
| Energy Procurement | Agree to appoint LASER for the procurement of energy for all Council properties for the period October 2012 to September 2016 | Cabinet | 18 October 2011 | Councillor Thaya Idaikkadar Brendon Hills, Corporate Director, Community and Environment Services andrew.baker@ harrow.gov.uk Tel: 020 8424 1881 | Schools (the major energy users) have been consulted and have committed to central procurement for the duration of this contract. Housing have also been consulted with regards to Leaseholder services and | Energy Purchasing Strategy |

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|--|--|-------------------------|---------------------------------|--|---|--|--|
| | | | | | recharges. | | |
| Harrow and Wealdstone Area Action Plan: Preferred Option Consultation Document | That Cabinet be requested to recommend the Harrow & Wealdstone Area Action Plan – Preferred Option Consultation document to the Council for a statutory six week period of public consultation | Cabinet | 18 October 2011 3 November 2011 | Councillor Keith Ferry Andrew Trehern, Corporate Director, Place Shaping matthew.paterson @harrow.gov.uk Tel: 020 8736 6082 | Subject to six week period of public consultation to be undertaken in accordance with procedures the Council's adopted Statement of Community Involvement | Harrow & Wealdstone Area Action Plan: Issues and Options Consultation document; Report to LDF Panel of 26 July on consultation responses to the Harrow & Wealdstone Area Action Plan: Issues and Options Consultation document; Submission version of the Harrow Core Strategy | |
| NOVEMBER | | | | | | | |
| Better Deal for Residents - Mobile and Flexible Working | Approve the implementation of the improvements set out in the | Cabinet | 17 November 2011 | Councillor Bill Stephenson; Councillor Graham Henson | Staff and Trade unions Better Deal for Residents Trade | Mobile & Flexible Working Full Business Case | |

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| Transformation Programme - Full Business Case | Mobile & Flexible Working Full Business Case. | | | Andrew Trehern, Corporate Director, Place Shaping andy.parsons@ harrow.gov.uk Tel: 020 8736 6106 | Union Forum; series of meetings with the trade unions; staff/managers workshops and meetings; Managers forum; staff and mangers newsletters; Representations to_ Mobile&Flexible@harrow.gov.uk or betterdeal@harrow.gov.uk | |
| Open Spaces Strategy | Adopt the Open Spaces Strategy | Cabinet | 17 November 2011 | Councillor Phillip O'Dell Councillor Keith Ferry Brendon Hills, Corporate Director, Community and Environment Services/Andrew Trehern, Corporate Director, Place | Extensive consultation on principles to guide the provision of open spaces will take place over the summer. Consultation with general public and stakeholder | None |

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|--|--|-------------------------|---------------------|---|---|---|
| | | | | Shaping jerry.hickman@ harrow.gov.uk Tel: 020 8424 1701 | groups. | |
| Whitchurch Pavilion and Playing Fields | Authority to enter into a lease agreement and SLA in accordance with officer recommendations | Cabinet | 17 November 2011 | Councillor Thaya Idaikkadar Andrew Connell andrew.connell@ harrow.gov.uk Tel: 0208 424 1259 | Consultation with Ward Councillors | None |
| DECEMBER | | | | | | |
| Borough-wide Lorry Control Strategy | To consider a proposed strategy for regulation of goods vehicle movements on the highway network | Cabinet | 15 December 2011 | Councillor Phillip O'Dell Brendon Hills, Corporate Director, Community and Environment Services david.eaglesham @harrow.gov.uk Tel: 020 8424 1500 | Key stakeholders will be engaged during the strategy development phase. The Traffic and Road Safety Advisory Panel will be consulted in November | Harrow Transport Local Implementation Plan 2 |

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| Revenue and Capital Monitoring Report to 30 September 2011 | To note the position and any necessary action being taken to approve virements as necessary | Cabinet | 15 December 2011 | Councillor Bill Stephenson Jennifer Hydari, Divisional Director, Finance hasina.shah@ harrow.gov.uk Tel: 020 8424 1573 | None | None |
| Draft Revenue Budget 2012/13 - 2016/17 | Approve the draft revenue budget (including schools budget) | Cabinet | 15 December 2011 | Councillor Bill Stephenson Julie Alderson, Interim Director of Finance jennifer.hydari@ harrow.gov.uk Tel: 020 8424 1393 | Consultation Plan will be included in the report | None |
| Draft Housing Revenue Acount Budget 2012/13 to 2016/17 | Approve the draft HRA budget | Cabinet | 15 December 2011 | Councillor Bill Stepehenson Julie Alderson, Interim Director of Finance jennifer.hydari@ harrow.gov.uk Tel: 020 8424 | Consultation with Tenants' and Leaseholders' Forum | None |

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|---|--|----------------------|---------------------|--|---|--|
| | | | | 1393 | | |
| Draft Capital Programme 2012/13 to 2016/17 | Approve the draft capital programme | Cabinet | 15 December 2011 | Councillor Bill Stephenson Julie Alderson, Interim Director of Finance jennifer.hydari@ harrow.gov.uk Tel: 020 8424 1393 | None | None |
| Council Tax Base 2012/13 | Approve the tax base for 2012/13 | Cabinet | 15 December 2011 | Councillor Bill Stephenson Julie Alderson, Interim Director of Finance jennifer.hydari@ harrow.gov.uk Tel: 020 8424 1393 | None | None |
| Housing Changes Review | Approval of options and strategic priorities to determine how the Council will develop, let and manage | Cabinet | 15 December 2011 | Councillor Bob Currie Lynne Pennington, Divisional Director of Housing alison.pegg@ | All tenants and residents across the borough via a range of mechanisms including: focus groups, | PID's, Housing Changes booklet, consultation analysis, EQIA's, evidence base and Communication |

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| | affordable housing in Harrow in the future | | | harrow.gov.uk Tel: 020 8424 1933 | roadshows, steering groups, HFTRA, TLCF, TRA's, service specific meetings, Homing In, Housing Changes booklet, door knocking, website. Views and comments will be invited via questionnaire, telephone, email via the Council's website up until the period ending 26/9/11. Further consultation will take place following the approval of options and strategic objectives. Representations should be made to Housing Partnerships and Strategy | and Engagement Calendar – available on the website www.harrow.gov. uk/housingchang es |

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| | | | | | Team in Civic 2 - Direct dial: 020 8416 8623 Email: housingchanges @harrow.gov.uk | |
| Harrow Highways Construction Contract | Contract Award | Cabinet | 15 December 2011 | Councillor Phillip O'Dell; Councillor Thaya Idaikkadar John Edwards, Divisional Director, Environmental Services dave.master@ harrow.gov.uk Tel: 020 8424 1580 | None | Recommended New Construction Contractor for Highways and Associated Infrastructure Work |
| School Expansion Programme | Agree statutory consultations about school expansions | Cabinet | 15 December 2011 | Councillor Brian Gate Catherine Doran, Corporate Director, Children's Services johanna.morgan@ harrow.gov.uk Tel: 020 8736 6841 | A borough-wide consultation will be held during October and early November (dates to be confirmed and will be widely publicised) and the outcome will be reported to December Cabinet for | Consultation papers (to be available when the consultation is launched) |

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| | | | | | consideration | |
| Harrow's Children's Centre | Consideration and approval of recommendations for the future of Harrow's Children's Centres | Cabinet | 15 December 2011 | Councillor Mitzi Green Catherine Doran, Corporate Director, Children's Services wendy.beeton@ harrow.gov.uk Tel: 020 8416 8830 | Extensive consultation has taken place between 17 May and 11 August 2011 | Consultation Report will be included as an appendix to the Cabinet report |
| JANUARY | | | | | | |
| Modernising Terms and Conditions of Employment | To agree variation to terms and conditions of employment | Cabinet | 19 January 2012 | Councillor Graham Henson Jon Turner, Divisional Director HRD & Shared Services lesley.clarke@ harrow.gov.uk Tel: 020 8420 9309 | Trade union representatives – through fortnightly negotiation meetings The workforce – through the staff survey, briefing sessions and newsletter articles Representations can be made via the trade unions or directly to the | Cabinet report 17 March 2011 titled 'Modernising Terms and Conditions of Employment'http: //moderngov:808 0/documents/s74 035/Modernising %20Terms%20an d%20Conditions. pdf |

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| | | | | | author by 21 September 2011 | |
| Collection Fund | Note the estimated surplus/deficit on the Collection Fund at 31March 2012 and the Harrow share of this; Agree that this figure be transferred to the General Fund in 2012/13 | Cabinet | 19 January 2012 | Councillor Bill Stephenson Jennifer Hydari, Divisional Director, Finance jennifer.hydari@ harrow.gov.uk Tel: 020 8424 1393 | This is a statutory requirement relating to the setting of the Council Tax. It is not subject to consultation | The Local Authorities (Funds) (England) Regulations 1992 |

If you have comments on any of the issues raised in the Forward Plan please contact the lead officer whose details are indicated. Alternatively contact Daksha Ghelani, Senior Democratic Services Officer, on telephone no. 020 8424 1881 or by email: daksha.ghelani@harrow.gov.uk

CONTACT DETAILS OF PORTFOLIO HOLDERS

| Portfolio | Councillor | Address | Telephone no. | Email |
|--|-----------------|---|---|--------------------------------------|
| Finance and Business Transformation | Bill Stephenson | 13 Cunningham Park HARROW HA1 4QW | Group Office: (020) 8424 1897 Home: (020) 8427 0247 | Email: bill.stephenson@harrow.gov.uk |
| Environment and Community Safety | Phillip O'Dell | 64 Marlborough Hill HARROW HA1 1TY | Group Office: (020) 8424 1897 Home: (020) 8861 0090 | Email: phillip.odell@harrow.gov.uk |
| Adult Social Care, Health and Well-Being | Margaret Davine | 6 Salisbury Road HARROW HA1 1NY | Group Office: (020) 8424 1897 Home: (020) 8863 3675 Mobile: 07956 452725 | Email: margaret.davine@harrow.gov.uk |
| Children's Services | Mitzi Green | The Group Office Room 102, PO Box 2 Civic Centre Station Road HARROW HA1 2UH | Group Office: (020) 8424 1897 | Email: mitzi.green@harrow.gov.uk |
| Community and Cultural Services | David Perry | The Group Office Room 102, PO Box 2 Civic Centre Station Road HARROW HA1 2UH | Group Office: (020) 8424 1897 Mobile: 07505 430133 | Email: david.perry@harrow.gov.uk |

| Portfolio | Councillor | Address | Telephone no. | Email |
|---|------------------|---|---|---------------------------------------|
| Housing | Bob Currie | The Group Office Room 102, PO Box 2 Civic Centre Station Road HARROW HA1 2UH | Group Office: (020) 8424 1897 Home: (020) 8864 4934 | Email: bob.currie@harrow.gov.uk |
| Performance, Customer Services and Corporate Services | Graham Henson | 360 Eastcote Lane HARROW HA2 9AJ | Group Office: (020) 8424 1897 Home: (020) 8864 9990 | Email: graham.henson@harrow.gov.uk |
| Planning, Development and Enterprise | Keith Ferry | 165 Headstone Lane HARROW HA2 6LX | Group Office: (020) 8424 1897 Home: 07922 227147 | Email: keith.ferry@harrow.gov.uk |
| Property and Major Contracts | Thaya Idaikkadar | 13 Cambridge Road NORTH HARROW HA2 7LA | Group Office: (020) 8424 1897 Home: (020) 8863 2372 Mobile: 07812 028741 | Email: thaya.idaikkadar@harrow.gov.uk |
| Schools and Colleges | Brian Gate | The Group Office Room 102, PO Box 2 Civic Centre Station Road HARROW HA1 2UH | Group Office: (020) 8424 1897 Mobile: 07939 540412 | Email: brian.gate@harrow.gov.uk |